



EUROPIPE

**Management challenges.
Quality. Health. Safety. Environment.**



EUROPIPE. Full of energy.



Never compromise.

Our solid principles apply to more than the quality of our production.

At EUROPIPE, we raise our performance level year after year, meeting the most demanding quality standards and continuously expanding our products and services. That's a lot, but it's certainly not all. EUROPIPE thinks further ahead – about the health and safety of its employees, protection of the environment and a consistently resource-saving production.

Maintaining the highest quality standards while producing cost-effectively, and at the same time taking environmental protection, occupational safety and accident prevention very seriously – in the past this was known as “squaring the circle.” But we know today that it is indeed possible to bring these demanding aspects together, and even make them complement each other. This puts us in the position to uphold our responsibility towards mankind and the environment, and at the same time operate successfully on the international market.

With the setting-up of an integrated system based on the Excellence Model of the European Foundation of Quality Management (EFQM), we have established structures that ensure long-term improvements in all of these spheres. We and our main suppliers fulfil the requirements of ISO 9001, ISO 14001 and OHSAS 18001. What this means exactly and how we go about it you can find out in this brochure.



Dr. Michael Gräf

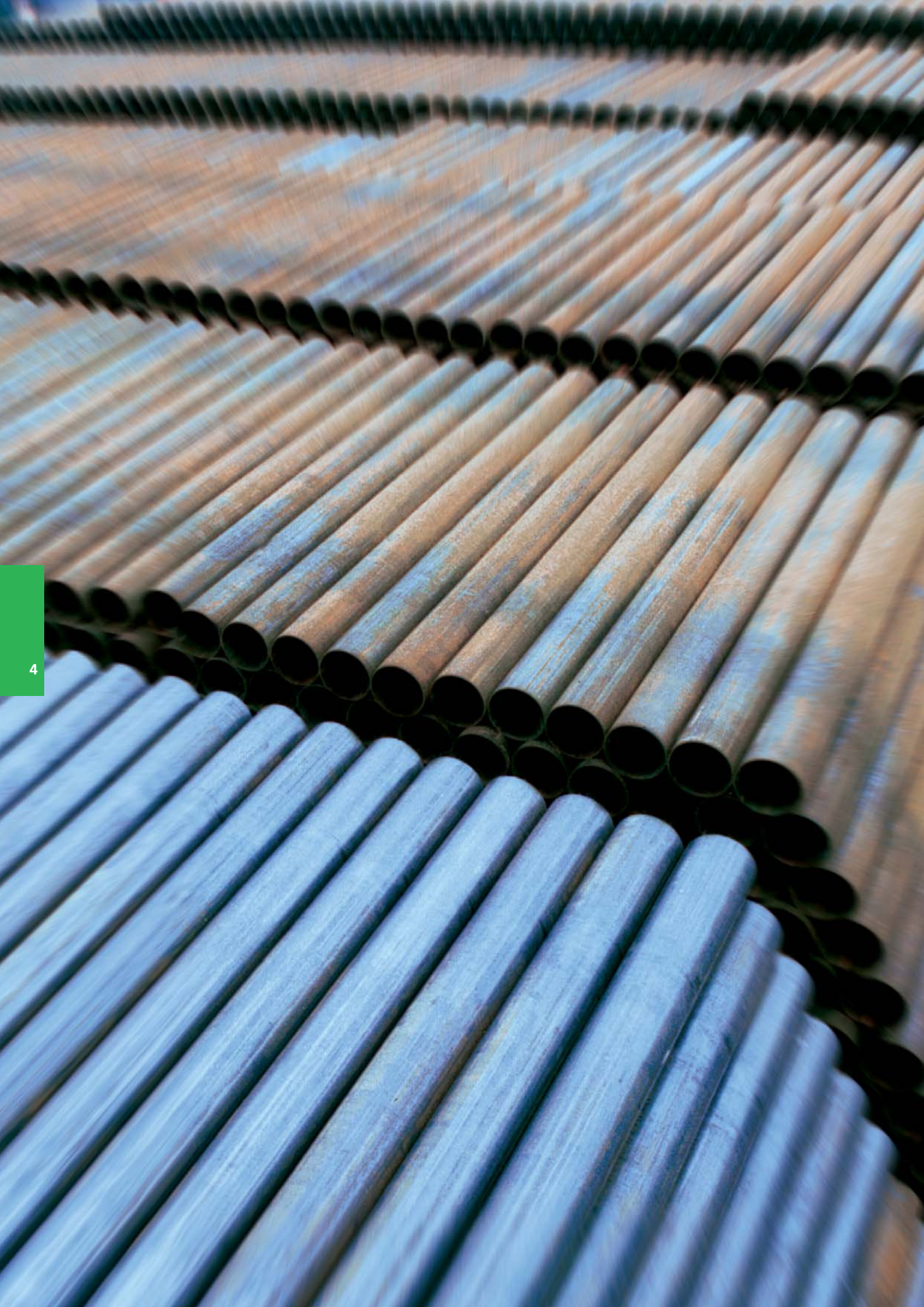


Hans-Werner Gauer



Lauri Malkki





EUROPIPE: Thinking ahead.

Always ready to be challenged by the future.

In 1804, the Dillinger Hütte steel mill rolls its first steel plate. In 1845, a company later to become part of Mannesmannröhren-Werke produces Europe's first welded steel pipe. In 1991, these two steel industry pioneers pool their expertise and join forces to create EUROPIPE, soon to emerge as a global leader in the pipeline industry.

Supplying products and services for pipeline construction, EUROPIPE today leads an industry that takes thinking big literally. A 1.5 million kilometre network of pipelines spans the globe, conveying gases and liquids with maximum safety and the utmost respect for the environment. For this market, we produce worldwide over a million tonnes (around 3,000 kilometres) of large-diameter steel pipe every year – for use throughout the world: over land and under water, in the Arctic ice and in the desert heat.

Our success is based on a simple principle: thinking ahead. Each and every one of our employees is committed to the philosophy of anticipating customer needs to make our products, processes and services even better.

The ability to think ahead – this is the pledge of top performance with which we approach every challenge. And of course that includes a high quality level, the health and safety of our workforce and protection of the environment.



EMM is watching us.

A company with model character.

QHSE, our programme for quality, health, safety and environment, is documented in our integrated process-orientated EUROPIPE Management Manual (EMM).

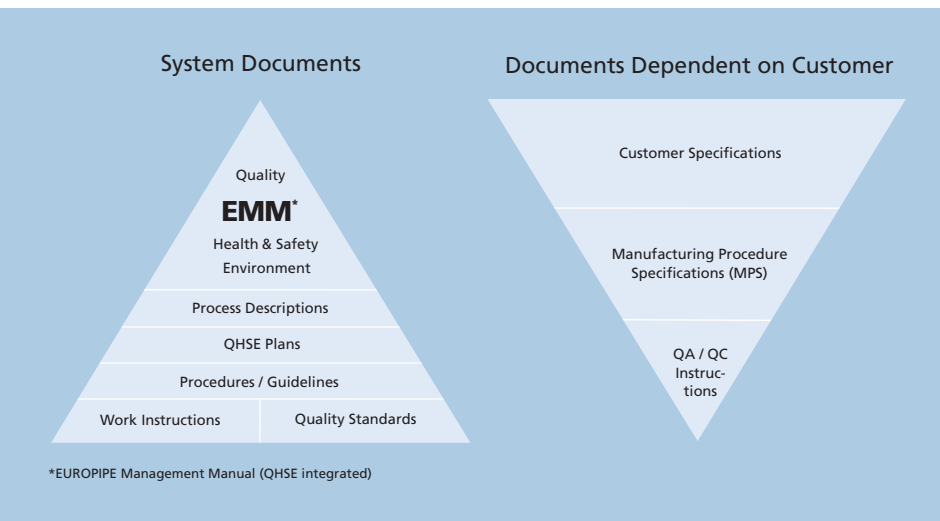
We are especially proud to be able to achieve the most ambitious targets with this further development.

Evolution may have been successful with a “trial and error” approach, but we prefer to rely on detailed

calculations and comprehensible processes. Because delivering quality means working to rule: controlling production, adhering to tight standards and norms as well as client specifications. This holds for planning, production, inspections, testing, documentation as well as delivery and service.

Our Quality Management System is based on the standards API Q1 and ISO 9001.

EUROPIPE is certificated to ISO 9001 at all locations since 1993. This means that at all locations the processes are planned, carried out and documented according to the same, binding set of standards. We can check compliance with these rules at all times and any necessary improvements can be undertaken on the basis of objective measurements and audits.



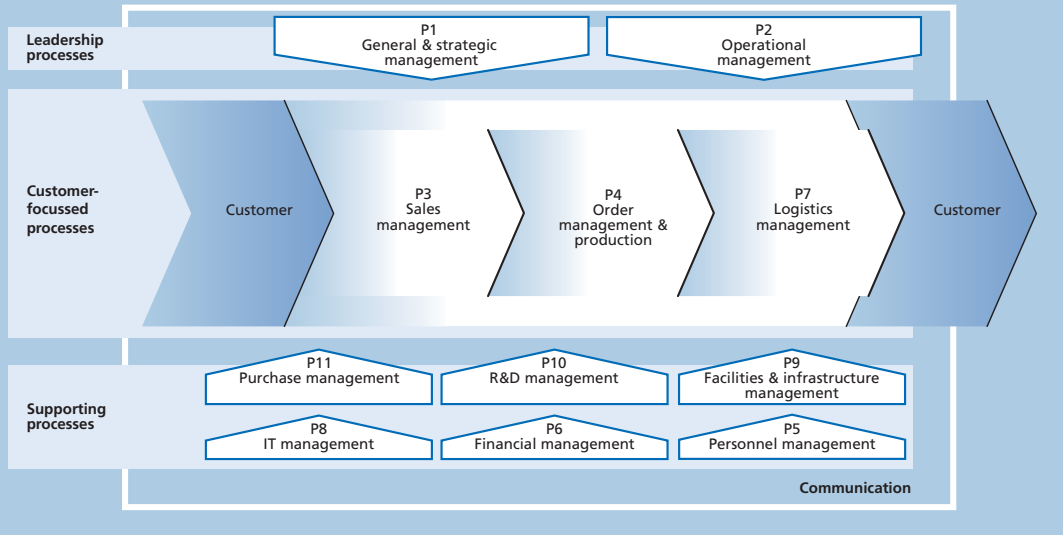
Basic principles for quality.

Following fundamental principles and benefits are the characteristics of the EUROPIPE Quality Management System:

- EUROPIPE is part of an integrated production chain from steel to pipe coating.
- EUROPIPE purchases prematerial as well as operational resources from qualified suppliers.
- EUROPIPE products are manufactured and inspected with state-of-the-art and high-performance facilities. A computer-supported flow of production as well as an automated control of production and transport processes ensure a constant and high level of quality as well as a complete traceability for each and any product.
- Data transmitted by the automatic control system are used for documentations and statistical analyses. They make an essential contribution to continuous improvement of EUROPIPE processes.
- Compliance with deadlines is ensured by an integrated central production planning system.
- EUROPIPE is engaged in product development activities into which conclusions from customer requirements and market developments are integrated. Furthermore, EUROPIPE continuously invests into improvement of production, inspection and testing processes.



Process management.





A healthy attitude.

Risks are something to be minimised.

“Healthy growth” holds more than one meaning for EUROPIPE: the promotion of health, the avoidance of work-related sickness and the prevention of accidents. In the complete chain of production from steel to coating, to which thousands of workers contribute, it goes without saying that the protection of life and health has the utmost priority.

This high value placed upon health and safety at work is not just lip service, but a fact of considerable proportion. The Health and Safety Programme is founded on legal regulations and the standards of OHSAS 18001.

Management on all levels and each individual employee are responsible for occupational safety and health protection in their respective fields. They take this responsibility very seriously and, as we see and hear, are glad to make it a priority. This experience has taught us that it is right to steer health protection and occupational safety from a higher level, just to make sure that it is always objectively planned, managed and reviewed.

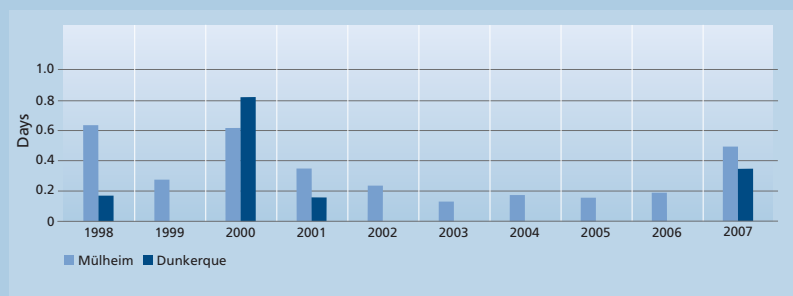


Basic principles for health protection.

We provide for occupational health and safety by

- making occupational health and safety a management task.
- identifying risks in all sectors of the Company and taking preventive action (including emergency plans).
- requiring our employees to actively promote and support occupational health and safety for their own sake and for the sake of others.
- defining occupational health and safety rules in relation to the places of work; our employees and 3rd party inspectors are continuously made aware of these rules and regularly instructed.
- making reserves required for the purpose of occupational health and safety an integral part of our planning in order to ensure optimum working conditions and providing personal protective equipment to each employee,
- regularly reviewing the efficiency of our occupational health and safety system, establishing statistics and communicating information about the current situation.
- encouraging our partners and suppliers to implement similar occupational health and safety systems.

Loss of performance based on 1,520 man-hours per year



Accident frequency rate per 1 million working hours (overall staff)





Investing in the future.

Environmental protection brings its own rewards.

EUROPIPE sees itself as a future-orientated organisation which respects and protects the environment – the physical basis of all life. With this philosophy in mind, we started in 1997 to replace our previous environmental protection scheme with a new system conforming to the high demands of ISO 14001.

Since then in all phases of development, production and service, this standard helps us to work systematically and with environmental protection always in mind!

This means that today we can assess strains on the environment much better than before, and can take appropriate measures to minimise them. Through our precise Environ-

mental Management we are in the position to fulfil our most ambitious aims and the major challenges presented by our clients while fully complying with legislative regulations. A conscious environmental orientation within the whole organisation, based on ISO 14001, means that EUROPIPE commits all its employees to a united ecological goal.



Basic principles for environmental protection.

We strive for minimisation of impacts on environment generated by our business activity. Therefore, we have committed ourselves to the following guidelines:

- Compliance with pertinent environment laws and regulations is the basis of our operational decisions.
- It is our aim to motivate our employees to take care of the environment. We inform and train employees on all levels and thus increase their awareness of environmental protection in the course of their day-to-day business.
- Our production is orientated towards handling resources sparingly and to reduce generation of wastes and waste waters by closed circuit management and to prevent noise and other emissions into water, soil and air. To that effect, we preferably employ the best technology available.

Mülheim

Drinking water



Electricity



Dunkerque

Drinking water



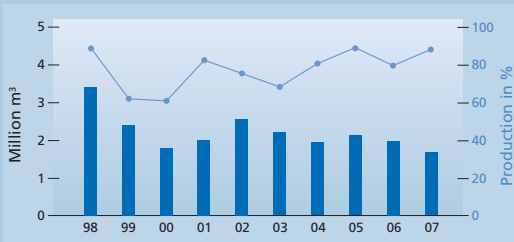
Electricity



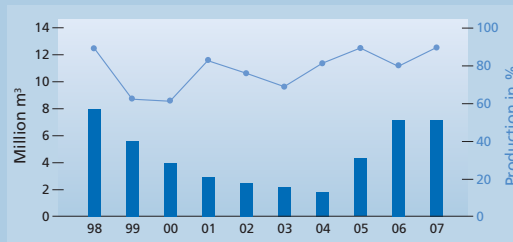
■ Consumption ●—● Production in % (Mü 1994 = 100%, Dk 1995 = 100%)

- By selecting appropriate raw materials and supplies, pollution level of wastes and waste waters is to be minimised as far as possible.
- To prevent and control possible events impacting environment, we have created a system of emergency response.
- Facilities, processes and activities are regularly checked for their impacts on environment and for possibilities to reduce or eliminate pollutions. We draw particular attention to the protection of water and soil.
- We maintain contacts with authorities and the public in order to inform about our operational environmental protection, to exchange experience and to obtain suggestions.

Natural gas



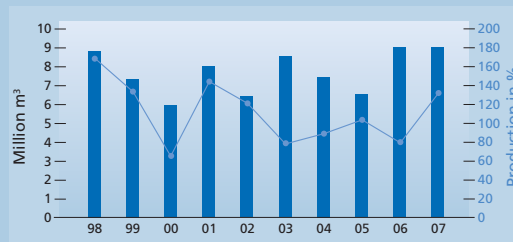
Compressed air



Natural gas



Compressed air



Our workforce.

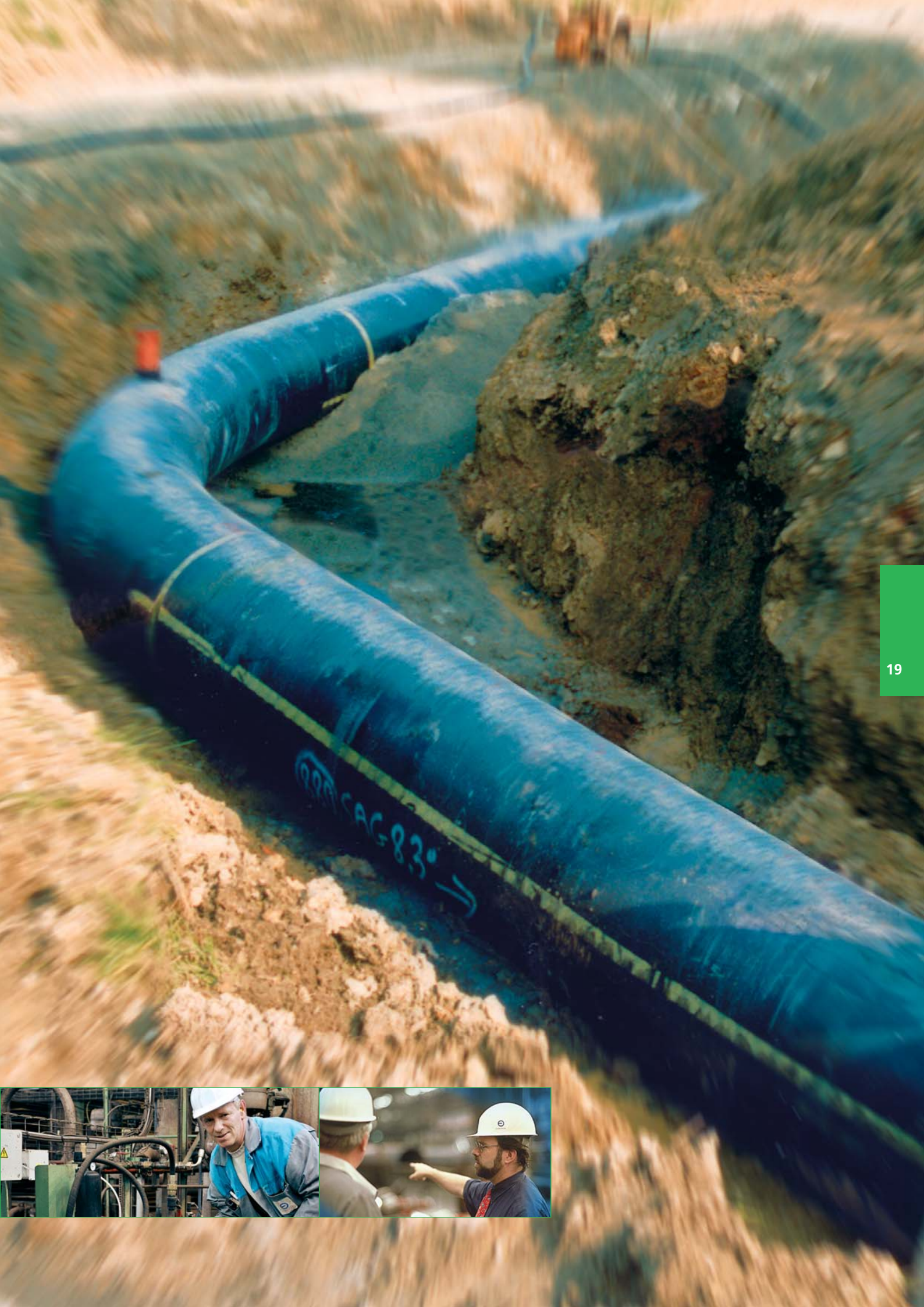
Success has many faces.

The founders of the EUROPIPE Group have created history with their pioneering work and inventions. Their visions of technical perfection have turned into a mission. Today their success story is carried forward by a team of highly motivated employees.

By people who quite naturally and willingly apply themselves to new tasks and make our clients' challenges their own. And who prove every day that it is worthwhile to think ahead.

The ability to think ahead – this is the pledge for every job we handle. This is the right spirit managing quality, guaranteeing safety and protecting the environment.





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